

NORWICH PUBLIC UTILITIES  
SUMMARY OF ACTIVITIES  
DEPARTMENT SUMMARY  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>REVENUES</b>			
Sales			
Residential	\$47,844,258	\$50,681,922	\$2,837,664
Commercial	34,817,375	37,018,795	2,201,420
Industrial	5,317,668	2,079,349	(3,238,319)
Public	5,115,764	5,449,563	333,799
Interdepartmental	1,819,134	1,655,007	(164,127)
<b>Total Sales</b>	<b>\$94,914,199</b>	<b>\$96,884,636</b>	<b>\$1,970,437</b>
Other Operational Revenues			
Penalties	\$1,199,665	\$1,157,875	(\$41,790)
Gas Service	68,340	59,660	(8,680)
Jet Turbine Credit	1,171,175	955,880	(215,295)
Sewer Connection Capital	67,500	60,000	(7,500)
Other Revenues	1,156,266	1,172,506	16,240
<b>Total Other Operational Revenues</b>	<b>\$3,662,946</b>	<b>\$3,405,921</b>	<b>(\$257,025)</b>
<b>TOTAL REVENUES</b>	<b>\$98,577,145</b>	<b>\$100,290,557</b>	<b>\$1,713,412</b>
<b>EXPENSES</b>			
Purchased Gas	\$4,833,947	\$6,951,122	\$2,117,175
Purchased Power	27,076,539	24,817,261	(2,259,278)
Operations Payroll	16,063,831	16,289,677	225,846
Employee Benefits	8,569,428	9,262,787	693,359
Payment to the City	9,169,722	8,648,304	(521,418)
Gross Revenue Tax	3,017,869	3,146,332	128,463
Property Tax	166,060	166,060	0
Insurance	1,968,111	2,091,509	123,398
Operations & Maintenance	7,595,732	7,554,673	(41,059)
Customer Service	908,874	943,704	34,830
General & Administrative	3,263,021	3,531,399	268,378
Energy Efficiency Program	938,653	908,240	(30,413)
Depreciation	9,212,440	8,797,230	(415,210)
Bad Debt Expense	3,180,000	2,945,000	(235,000)
<b>TOTAL EXPENSES</b>	<b>\$95,964,227</b>	<b>\$96,053,298</b>	<b>\$89,071</b>
<b>OPERATING INCOME</b>	<b>\$2,612,918</b>	<b>\$4,237,259</b>	<b>\$1,624,341</b>
Depreciation	\$9,212,440	\$8,797,230	(\$415,210)
<b>Cash From Operations</b>	<b>\$11,825,358</b>	<b>\$13,034,489</b>	<b>\$1,209,131</b>
Interest Income	453,600	60,996	(392,604)
Interest Expense	(938,770)	(1,143,690)	(204,920)
Debt Service	(2,731,129)	(3,099,116)	(367,987)
<b>Cash Available</b>	<b>\$8,609,059</b>	<b>\$8,852,679</b>	<b>\$243,620</b>
Capital Purchases	(14,846,467)	(8,961,267)	5,885,200
Capital Payroll	(975,251)	(1,092,124)	(116,873)
Capital Contributions	3,681,400	532,000	(3,149,400)
Proceeds From Financing Activity	6,401,953	3,466,998	(2,934,955)
Financing Requirements	0	0	0
<b>NET CHANGE</b>	<b>\$2,870,694</b>	<b>\$2,798,286</b>	<b>(\$72,408)</b>

NORWICH PUBLIC UTILITIES  
SUMMARY OF ACTIVITIES  
GAS DIVISION  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>REVENUES</b>			
Sales			
Residential	\$10,886,900	\$12,114,954	\$1,228,054
Commercial	8,433,230	9,375,736	942,506
Industrial	45,481	75,990	30,509
Public	1,280,473	1,552,492	272,019
Interdepartmental	78,551	161,380	82,829
Total Sales	<u>\$20,724,635</u>	<u>\$23,280,552</u>	<u>\$2,555,917</u>
Other Operational Revenues			
Penalties	\$180,095	\$169,675	(\$10,420)
Gas Service	68,340	59,660	(8,680)
Other Revenues	247,212	243,333	(3,879)
Total Other Operational Revenues	<u>\$495,647</u>	<u>\$472,668</u>	<u>(\$22,979)</u>
<b>TOTAL REVENUES</b>	<b>\$21,220,282</b>	<b>\$23,753,220</b>	<b>\$2,532,938</b>
<b>EXPENSES</b>			
Purchased Gas	\$4,833,947	\$6,951,122	\$2,117,175
Operations Payroll	3,380,888	3,417,562	36,674
Employee Benefits	1,743,692	1,899,867	156,175
Payment to the City	2,208,757	2,050,252	(158,505)
Gross Revenue Tax	984,504	1,066,288	81,784
Insurance	509,542	534,222	24,680
Operations & Maintenance	1,149,621	1,049,986	(99,635)
Customer Service	184,625	199,141	14,516
General & Administrative	789,018	900,142	111,124
Energy Efficiency Program	217,357	210,240	(7,117)
Depreciation	2,831,509	2,739,134	(92,375)
Bad Debt Expense	822,000	753,000	(69,000)
TOTAL EXPENSES	<u>\$19,655,460</u>	<u>\$21,770,956</u>	<u>\$2,115,496</u>
<b>OPERATING INCOME</b>	<b>\$1,564,822</b>	<b>\$1,982,264</b>	<b>\$417,442</b>
Depreciation	\$2,831,509	\$2,739,134	(\$92,375)
Cash From Operations	<u>\$4,396,331</u>	<u>\$4,721,398</u>	<u>\$325,067</u>
Interest Income	24,000	4,200	(19,800)
Interest Expense	(495,032)	(324,211)	170,821
Debt Service	(1,016,500)	(1,154,800)	(138,300)
Cash Available	<u>\$2,908,799</u>	<u>\$3,246,587</u>	<u>\$337,788</u>
Capital Purchases	(3,123,727)	(2,218,087)	905,640
Capital Payroll	(541,926)	(611,331)	(69,405)
Proceeds From Financing Activity	1,808,353	811,998	(996,355)
Financing Requirements	0	0	0
<b>NET CHANGE</b>	<u>\$1,051,499</u>	<u>\$1,229,167</u>	<u>\$177,668</u>

NORWICH PUBLIC UTILITIES  
SUMMARY OF ACTIVITIES  
ELECTRIC DIVISION  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>REVENUES</b>			
Sales			
Residential	\$24,992,874	\$25,836,792	\$843,918
Commercial	20,498,659	21,503,659	1,005,000
Industrial	4,187,982	1,140,594	(3,047,388)
Public	3,553,655	3,552,024	(1,631)
Interdepartmental	889,284	818,671	(70,613)
Total Sales	<u>\$54,122,454</u>	<u>\$52,851,740</u>	<u>(\$1,270,714)</u>
Other Operational Revenues			
Penalties	\$921,120	\$896,500	(\$24,620)
Jet Turbine Credit	1,171,175	955,880	(215,295)
Other Revenues	659,469	663,353	3,884
Total Other Operational Revenues	<u>\$2,751,764</u>	<u>\$2,515,733</u>	<u>(\$236,031)</u>
<b>TOTAL REVENUES</b>	<b>\$56,874,218</b>	<b>\$55,367,473</b>	<b>(\$1,506,745)</b>
<b>EXPENSES</b>			
Purchased Power	27,076,539	24,817,261	(2,259,278)
Operations Payroll	6,790,660	7,026,087	235,427
Employee Benefits	4,549,185	4,935,177	385,992
Payment to the City	5,828,854	5,470,531	(358,323)
Gross Revenue Tax	2,033,365	2,080,044	46,679
Property Tax	1,000	1,000	0
Insurance	985,891	1,053,760	67,869
Operations & Maintenance	2,038,410	2,143,880	105,470
Customer Service	493,356	511,887	18,531
General & Administrative	1,835,470	1,981,813	146,343
Energy Efficiency Program	721,296	698,000	(23,296)
Depreciation	2,242,406	2,041,451	(200,955)
Bad Debt Expense	2,276,000	2,127,000	(149,000)
<b>TOTAL EXPENSES</b>	<u>\$56,872,432</u>	<u>\$54,887,891</u>	<u>(\$1,984,541)</u>
<b>OPERATING INCOME</b>	<b>\$1,786</b>	<b>\$479,582</b>	<b>\$477,796</b>
Depreciation	\$2,242,406	\$2,041,451	(\$200,955)
Cash From Operations	<u>\$2,244,192</u>	<u>\$2,521,033</u>	<u>\$276,841</u>
Interest Income	276,000	42,000	(234,000)
Interest Expense	(105,643)	(87,619)	18,024
Debt Service	(320,692)	(395,467)	(74,775)
Cash Available	<u>\$2,093,857</u>	<u>\$2,079,947</u>	<u>(\$13,910)</u>
Capital Purchases	(1,823,890)	(1,789,830)	34,060
Capital Payroll	(357,822)	(416,363)	(58,541)
Capital Contributions	122,000	122,000	0
Proceeds From Financing Activity	0	110,000	110,000
Financing Requirements	0	0	0
<b>NET CHANGE</b>	<u>\$34,145</u>	<u>\$105,754</u>	<u>\$71,609</u>

NORWICH PUBLIC UTILITIES  
SUMMARY OF ACTIVITIES  
WATER DIVISION  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>REVENUES</b>			
Sales			
Residential	\$6,356,296	\$6,590,960	\$234,664
Commercial	3,572,589	3,544,218	(28,371)
Industrial	993,655	820,882	(172,773)
Public	153,743	153,617	(126)
Interdepartmental	94,936	97,672	2,736
Total Sales	<u>\$11,171,219</u>	<u>\$11,207,349</u>	<u>\$36,130</u>
Other Operational Revenues			
Penalties	\$54,660	\$52,400	(\$2,260)
Other Revenues	200,766	212,021	11,255
Total Other Operational Revenues	<u>\$255,426</u>	<u>\$264,421</u>	<u>\$8,995</u>
<b>TOTAL REVENUES</b>	<b>\$11,426,645</b>	<b>\$11,471,770</b>	<b>\$45,125</b>
<b>EXPENSES</b>			
Operations Payroll	3,054,624	3,047,131	(7,493)
Employee Benefits	1,331,493	1,420,310	88,817
Payment to the City	1,132,111	1,127,521	(4,590)
Property Tax	165,060	165,060	0
Insurance	280,607	299,116	18,509
Operations & Maintenance	2,194,669	2,117,911	(76,758)
Customer Service	140,856	139,606	(1,250)
General & Administrative	386,833	394,047	7,214
Depreciation	1,867,345	2,000,504	133,159
Bad Debt Expense	17,000	16,000	(1,000)
<b>TOTAL EXPENSES</b>	<b><u>\$10,570,598</u></b>	<b><u>\$10,727,206</u></b>	<b><u>\$156,608</u></b>
<b>OPERATING INCOME</b>	<b>\$856,047</b>	<b>\$744,564</b>	<b>(\$111,483)</b>
Depreciation	<u>\$1,867,345</u>	<u>\$2,000,504</u>	<u>\$133,159</u>
Cash From Operations	<u>\$2,723,392</u>	<u>\$2,745,068</u>	<u>\$21,676</u>
Interest Income	45,600	372	(45,228)
Interest Expense	(210,588)	(569,303)	(358,715)
Debt Service	(841,588)	(894,711)	(53,123)
Cash Available	<u>\$1,716,816</u>	<u>\$1,281,426</u>	<u>(\$435,390)</u>
Capital Purchases	(4,150,870)	(3,124,665)	1,026,205
Capital Payroll	(54,667)	(33,723)	20,944
Capital Contributions	1,154,400	405,000	(749,400)
Proceeds From Financing Activity	2,193,600	1,525,000	(668,600)
Financing Requirements	0	0	0
<b>NET CHANGE</b>	<b><u>\$859,279</u></b>	<b><u>\$53,038</u></b>	<b><u>(\$806,241)</u></b>

NORWICH PUBLIC UTILITIES  
SUMMARY OF ACTIVITIES  
SEWER DIVISION  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>REVENUES</b>			
Sales			
Residential	\$5,608,188	\$6,139,216	\$531,028
Commercial	2,312,897	2,595,182	282,285
Industrial	90,550	41,883	(48,667)
Public	127,893	191,430	63,537
Interdepartmental	756,363	577,284	(179,079)
Total Sales	<u>\$8,895,891</u>	<u>\$9,544,995</u>	<u>\$649,104</u>
Other Operational Revenues			
Penalties	\$43,790	\$39,300	(\$4,490)
Sewer Connection Capital	67,500	60,000	(7,500)
Other Revenues	48,819	53,800	4,981
Total Other Operational Revenues	<u>\$160,109</u>	<u>\$153,100</u>	<u>(\$7,009)</u>
<b>TOTAL REVENUES</b>	<b>\$9,056,000</b>	<b>\$9,698,095</b>	<b>\$642,095</b>
<b>EXPENSES</b>			
Operations Payroll	2,837,659	2,798,897	(38,762)
Employee Benefits	945,058	1,007,433	62,375
Insurance	192,071	204,411	12,340
Operations & Maintenance	2,213,031	2,242,896	29,865
Customer Service	90,037	93,070	3,033
General & Administrative	251,699	255,396	3,697
Depreciation	2,271,180	2,016,141	(255,039)
Bad Debt Expense	65,000	49,000	(16,000)
<b>TOTAL EXPENSES</b>	<b>\$8,865,735</b>	<b>\$8,667,244</b>	<b>(\$198,491)</b>
<b>OPERATING INCOME</b>	<b>\$190,265</b>	<b>\$1,030,851</b>	<b>\$840,586</b>
Depreciation	<u>\$2,271,180</u>	<u>\$2,016,141</u>	<u>(\$255,039)</u>
Cash From Operations	<u>\$2,461,445</u>	<u>\$3,046,992</u>	<u>\$585,547</u>
Interest Income	108,000	14,424	(93,576)
Interest Expense	(127,507)	(162,557)	(35,050)
Debt Service	<u>(552,349)</u>	<u>(654,137)</u>	<u>(101,788)</u>
Cash Available	<u>\$1,889,589</u>	<u>\$2,244,722</u>	<u>\$355,133</u>
Capital Purchases	(5,747,980)	(1,828,685)	3,919,295
Capital Payroll	(20,836)	(30,706)	(9,870)
Capital Contributions	2,405,000	5,000	(2,400,000)
Proceeds From Financing Activity	2,400,000	1,020,000	(1,380,000)
Financing Requirements	0	0	0
<b>NET CHANGE</b>	<b>\$925,773</b>	<b>\$1,410,331</b>	<b>\$484,558</b>

NORWICH PUBLIC UTILITIES  
ENERGY SUPPLY  
DEPARTMENT SUMMARY  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>ENERGY SUPPLY</b>			
<b>PURCHASED GAS</b>			
Pipeline Gas	\$4,510,602	\$6,636,993	\$2,126,391
Storage Gas	251,100	249,706	(1,394)
Liquid Natural Gas	72,245	64,423	(7,822)
Total Purchased Gas	<u>\$4,833,947</u>	<u>\$6,951,122</u>	<u>\$2,117,175</u>
<b>PURCHASED POWER</b>			
Market Power Cost	\$27,069,457	\$24,812,019	(\$2,257,438)
Customer Co-Generation	7,082	5,242	(1,840)
Total Purchased Power	<u>\$27,076,539</u>	<u>\$24,817,261</u>	<u>(\$2,259,278)</u>

NORWICH PUBLIC UTILITIES  
 OPERATIONS PAYROLL AND BENEFITS  
 DEPARTMENT SUMMARY  
 FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>OPERATIONS PAYROLL &amp; BENEFITS</b>			
<b>GAS DIVISION</b>			
Operations Payroll	\$3,380,888	\$3,417,562	\$36,674
Social Security Tax	\$289,246	\$297,224	\$7,978
Pension Expense	851,200	912,873	61,673
Other Post Employment Benefits	179,708	192,743	13,035
Health Insurance	386,511	460,000	73,489
Life Insurance	12,787	12,787	0
Other Benefits	24,240	24,240	0
<b>Total Gas Benefits</b>	<b>\$1,743,692</b>	<b>\$1,899,867</b>	<b>\$156,175</b>
<b>ELECTRIC DIVISION</b>			
Operations Payroll	\$6,790,660	\$7,026,087	\$235,427
Social Security Tax	\$545,770	\$524,220	(\$21,550)
Pension Expense	2,340,800	2,510,400	169,600
Other Post Employment Benefits	494,196	530,042	35,846
Health Insurance	1,062,905	1,265,000	202,095
Life Insurance	35,165	35,165	0
Other Benefits	70,350	70,350	0
<b>Total Electric Benefits</b>	<b>\$4,549,186</b>	<b>\$4,935,177</b>	<b>\$385,991</b>
<b>WATER DIVISION</b>			
Operations Payroll	\$3,054,624	\$3,047,131	(\$7,493)
Social Security Tax	\$231,389	\$209,058	(\$22,331)
Pension Expense	638,400	684,655	46,255
Other Post Employment Benefits	134,781	144,557	9,776
Health Insurance	289,883	345,000	55,117
Life Insurance	9,590	9,590	0
Other Benefits	27,450	27,450	0
<b>Total Water Benefits</b>	<b>\$1,331,493</b>	<b>\$1,420,310</b>	<b>\$88,817</b>
<b>SEWER DIVISION</b>			
Operations Payroll	\$2,837,659	\$2,798,897	(\$38,762)
Social Security Tax	\$207,455	\$195,732	(\$11,723)
Pension Expense	425,600	456,436	30,836
Other Post Employment Benefits	89,854	96,371	6,517
Health Insurance	193,255	230,000	36,745
Life Insurance	6,394	6,394	0
Other Benefits	22,500	22,500	0
<b>Total Sewer Benefits</b>	<b>\$945,058</b>	<b>\$1,007,433</b>	<b>\$62,375</b>
<b>Total Operations Payroll</b>	<b>\$16,063,831</b>	<b>\$16,289,677</b>	<b>\$225,846</b>
<b>Total Benefits</b>	<b>\$8,569,429</b>	<b>\$9,262,787</b>	<b>\$693,358</b>

NORWICH PUBLIC UTILITIES  
OPERATIONS AND MAINTENANCE  
DEPARTMENT SUMMARY  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>OPERATIONS &amp; MAINTENANCE</b>			
<b>GAS DIVISION</b>			
Gas Production	\$125,030	\$122,240	(\$2,790)
Gas Distribution	510,155	385,200	(124,955)
Corrosion Control	17,925	18,223	298
CNG Station	87,729	152,409	64,680
Fleet Maintenance	113,121	112,161	(960)
General Plant Maintenance	39,210	44,052	4,842
Non-Capitalized Small Tools	10,000	13,840	3,840
Field Service & Metering	242,450	201,860	(40,590)
City Services	4,000	0	(4,000)
<b>Total Gas Operations &amp; Maintenance</b>	<b>\$1,149,620</b>	<b>\$1,049,985</b>	<b>(\$99,635)</b>
<b>ELECTRIC DIVISION</b>			
Gen. & Substation Operations	\$455,723	\$459,186	\$3,463
Distribution	843,835	843,835	0
Municipal Area Network	303,000	306,000	3,000
Fleet Maintenance	178,063	175,663	(2,400)
General Plant Maintenance	107,829	121,143	13,314
Non-Capitalized Small Tools	8,000	8,240	240
Field Service & Metering	138,461	229,813	91,352
City Services	3,500	0	(3,500)
<b>Total Electric Operations &amp; Maintenance</b>	<b>\$2,038,411</b>	<b>\$2,143,880</b>	<b>\$105,469</b>
<b>WATER DIVISION</b>			
Water Distribution	\$364,585	\$452,300	\$87,715
Pumping Stations	160,764	152,315	(8,449)
Water Treatment	1,411,010	1,229,487	(181,523)
Laboratory	141,427	155,133	13,706
Fleet Maintenance	46,185	45,535	(650)
General Plant Maintenance	33,673	37,904	4,231
Non-Capitalized Small Tools	0	480	480
Field Service & Metering	37,025	44,758	7,733
<b>Total Water Operations &amp; Maintenance</b>	<b>\$2,194,669</b>	<b>\$2,117,912</b>	<b>(\$76,757)</b>
<b>SEWER DIVISION</b>			
Sewer Collection	\$305,700	\$372,800	\$67,100
Pumping Stations	403,889	348,120	(55,769)
Wastewater Treatment	1,358,964	1,354,126	(4,838)
Laboratory	79,427	84,883	5,456
Fleet Maintenance	31,391	30,991	(400)
General Plant Maintenance	20,810	23,231	2,421
Non-Capitalized Small Tools	0	240	240
Field Service & Metering	12,850	28,505	15,655
<b>Total Sewer Operations &amp; Maintenance</b>	<b>\$2,213,031</b>	<b>\$2,242,896</b>	<b>\$29,865</b>
<b>Total Operations &amp; Maintenance</b>	<b>\$7,595,731</b>	<b>\$7,554,673</b>	<b>(\$41,058)</b>



NORWICH PUBLIC UTILITIES  
GENERAL AND ADMINISTRATION  
DEPARTMENT SUMMARY  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>GENERAL AND ADMINISTRATION</b>			
<b>INSURANCE</b>			
Property & Vehicle Insurance	\$474,428	\$596,044	\$121,616
Directors & Officers	44,320	48,693	4,373
Damage Claims	55,000	55,000	0
Excess General Liability	951,963	949,371	(2,592)
Workers Compensation Claims	442,400	442,400	0
<b>Total Insurance</b>	<b>\$1,968,111</b>	<b>\$2,091,508</b>	<b>\$123,397</b>
<b>CUSTOMER SERVICE &amp; METER READING</b>			
Collection Fees	\$84,000	\$78,000	(\$6,000)
Payment Processing Fees	402,200	401,000	(1,200)
Meter Reading	10,000	10,000	0
Utilities	18,815	24,000	5,185
Telecommunications	4,320	3,240	(1,080)
Office Supplies	162,139	153,064	(9,075)
Outside Services	195,300	220,000	24,700
Workforce Development	27,050	53,200	26,150
Miscellaneous	5,050	1,200	(3,850)
<b>Total Customer Service</b>	<b>\$908,874</b>	<b>\$943,704</b>	<b>\$34,830</b>
<b>GENERAL &amp; ADMINISTRATIVE</b>			
Legal Services	\$260,900	\$260,900	\$0
Rate Consultants	90,000	90,000	0
City Services & Audits	146,600	152,260	5,660
General Outside Services - Engineering	20,000	0	(20,000)
General Outside Services - IT	108,000	253,000	145,000
General Outside Services - GIS	161,500	160,500	(1,000)
Outside Services - Other	205,079	177,000	(28,079)
Communication Equipment & Services	186,960	190,566	3,606
Software Licenses & Support	568,128	574,458	6,330
Office Supplies & Equipment	347,498	355,511	8,013
Board Expenses	503,000	655,228	152,228
Workforce Development	181,775	188,200	6,425
Safety Program	177,200	153,400	(23,800)
Memberships	102,894	103,664	770
General Advertisement	139,800	149,800	10,000
Miscellaneous	63,687	66,912	3,225
<b>Total General &amp; Administrative</b>	<b>\$3,263,021</b>	<b>\$3,531,399</b>	<b>\$268,378</b>

NORWICH PUBLIC UTILITIES  
GENERAL AND ADMINISTRATION  
GAS DIVISION  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>GENERAL AND ADMINISTRATION</b>			
<b>INSURANCE</b>			
Property & Vehicle Insurance	\$94,886	\$119,209	\$24,323
Directors & Officers	8,864	9,739	875
Damage Claims	15,000	15,000	0
Excess General Liability	190,393	189,874	(519)
Workers Compensation Claims	200,400	200,400	0
<b>Total Insurance</b>	<b>\$509,543</b>	<b>\$534,222</b>	<b>\$24,679</b>
<b>CUSTOMER SERVICE &amp; METER READING</b>			
Collection Fees	\$16,800	\$15,600	(\$1,200)
Payment Processing Fees	83,800	82,600	(1,200)
Meter Reading	2,000	2,000	0
Utilities	3,763	4,800	1,037
Telecommunications	624	648	24
Office Supplies	32,828	30,613	(2,215)
Outside Services	39,060	44,000	4,940
Workforce Development	4,510	18,640	14,130
Miscellaneous	1,240	240	(1,000)
<b>Total Customer Service</b>	<b>\$184,625</b>	<b>\$199,141</b>	<b>\$14,516</b>
<b>GENERAL &amp; ADMINISTRATIVE</b>			
Legal Services	\$112,500	\$112,500	\$0
Rate Consultants	18,000	18,000	0
City Services & Audits	29,320	30,452	1,132
General Outside Services - Engineering	4,000	0	(4,000)
General Outside Services - IT	21,600	50,600	29,000
General Outside Services - GIS	25,000	24,800	(200)
Outside Services - Other	52,416	46,800	(5,616)
Communication Equipment & Services	37,392	38,113	721
Software Licenses & Support	131,834	136,772	4,938
Office Supplies & Equipment	70,228	71,170	942
Board Expenses	124,800	195,241	70,441
Workforce Development	46,795	52,640	5,845
Safety Program	33,520	30,320	(3,200)
Memberships	40,917	41,392	475
General Advertisement	27,960	37,960	10,000
Miscellaneous	12,737	13,382	645
<b>Total General &amp; Administrative</b>	<b>\$789,019</b>	<b>\$900,142</b>	<b>\$111,123</b>

NORWICH PUBLIC UTILITIES  
GENERAL AND ADMINISTRATION  
ELECTRIC DIVISION  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>GENERAL AND ADMINISTRATION</b>			
<b>INSURANCE</b>			
Property & Vehicle Insurance	\$260,935	\$327,824	\$66,889
Directors & Officers	24,376	26,781	2,405
Damage Claims	10,000	10,000	0
Excess General Liability	523,580	522,154	(1,426)
Workers Compensation Claims	167,000	167,000	0
<b>Total Insurance</b>	<b>\$985,891</b>	<b>\$1,053,759</b>	<b>\$67,868</b>
<b>CUSTOMER SERVICE &amp; METER READING</b>			
Collection Fees	\$46,200	\$42,900	(\$3,300)
Payment Processing Fees	218,900	218,900	0
Meter Reading	5,500	5,500	0
Utilities	10,348	13,200	2,852
Telecommunications	1,716	1,782	66
Office Supplies	88,339	84,185	(4,154)
Outside Services	107,415	121,000	13,585
Workforce Development	12,403	23,760	11,357
Miscellaneous	2,535	660	(1,875)
<b>Total Customer Service</b>	<b>\$493,356</b>	<b>\$511,887</b>	<b>\$18,531</b>
<b>GENERAL &amp; ADMINISTRATIVE</b>			
Legal Services	\$105,775	\$105,775	\$0
Rate Consultants	49,500	49,500	0
City Services & Audits	80,630	83,743	3,113
General Outside Services - Engineering	11,000	0	(11,000)
General Outside Services - IT	59,400	139,150	79,750
General Outside Services - GIS	105,250	104,700	(550)
Outside Services - Other	105,893	90,450	(15,443)
Communication Equipment & Services	102,828	104,811	1,983
Software Licenses & Support	299,952	300,909	957
Office Supplies & Equipment	190,436	196,078	5,642
Board Expenses	373,325	455,112	81,787
Workforce Development	96,361	96,885	524
Safety Program	92,180	88,680	(3,500)
Memberships	51,022	52,328	1,306
General Advertisement	76,890	76,890	0
Miscellaneous	35,028	36,802	1,774
<b>Total General &amp; Administrative</b>	<b>\$1,835,470</b>	<b>\$1,981,813</b>	<b>\$146,343</b>

NORWICH PUBLIC UTILITIES  
GENERAL AND ADMINISTRATION  
WATER DIVISION  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>GENERAL AND ADMINISTRATION</b>			
<b>INSURANCE</b>			
Property & Vehicle Insurance	\$71,164	\$89,407	\$18,243
Directors & Officers	6,648	7,304	656
Damage Claims	15,000	15,000	0
Excess General Liability	142,794	142,406	(388)
Workers Compensation Claims	45,000	45,000	0
<b>Total Insurance</b>	<b>\$280,606</b>	<b>\$299,117</b>	<b>\$18,511</b>
<b>CUSTOMER SERVICE &amp; METER READING</b>			
Collection Fees	\$12,600	\$11,700	(\$900)
Payment Processing Fees	59,700	59,700	0
Meter Reading	1,500	1,500	0
Utilities	2,822	3,600	778
Telecommunications	1,668	486	(1,182)
Office Supplies	24,583	22,960	(1,623)
Outside Services	29,295	33,000	3,705
Workforce Development	7,883	6,480	(1,403)
Miscellaneous	805	180	(625)
<b>Total Customer Service</b>	<b>\$140,856</b>	<b>\$139,606</b>	<b>(\$1,250)</b>
<b>GENERAL &amp; ADMINISTRATIVE</b>			
Legal Services	\$25,575	\$25,575	\$0
Rate Consultants	13,500	13,500	0
City Services & Audits	21,990	22,839	849
General Outside Services - Engineering	3,000	0	(3,000)
General Outside Services - IT	16,200	37,950	21,750
General Outside Services - GIS	18,750	18,600	(150)
Outside Services - Other	29,562	25,350	(4,212)
Communication Equipment & Services	28,044	28,585	541
Software Licenses & Support	81,805	82,066	261
Office Supplies & Equipment	52,301	53,158	857
Board Expenses	2,925	2,925	0
Workforce Development	23,371	23,605	234
Safety Program	29,940	20,640	(9,300)
Memberships	9,347	8,248	(1,099)
General Advertisement	20,970	20,970	0
Miscellaneous	9,553	10,037	484
<b>Total General &amp; Administrative</b>	<b>\$386,833</b>	<b>\$394,048</b>	<b>\$7,215</b>

NORWICH PUBLIC UTILITIES  
GENERAL AND ADMINISTRATION  
SEWER DIVISION  
FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>GENERAL AND ADMINISTRATION</b>			
<b>INSURANCE</b>			
Property & Vehicle Insurance	\$47,443	\$59,604	\$12,161
Directors & Officers	4,432	4,869	437
Damage Claims	15,000	15,000	0
Excess General Liability	95,196	94,937	(259)
Workers Compensation Claims	30,000	30,000	0
<b>Total Insurance</b>	<b>\$192,071</b>	<b>\$204,410</b>	<b>\$12,339</b>
<b>CUSTOMER SERVICE &amp; METER READING</b>			
Collection Fees	\$8,400	\$7,800	(\$600)
Payment Processing Fees	39,800	39,800	0
Meter Reading	1,000	1,000	0
Utilities	1,882	2,400	518
Telecommunications	312	324	12
Office Supplies	16,389	15,306	(1,083)
Outside Services	19,530	22,000	2,470
Workforce Development	2,255	4,320	2,065
Miscellaneous	470	120	(350)
<b>Total Customer Service</b>	<b>\$90,038</b>	<b>\$93,070</b>	<b>\$3,032</b>
<b>GENERAL &amp; ADMINISTRATIVE</b>			
Legal Services	\$17,050	\$17,050	\$0
Rate Consultants	9,000	9,000	0
City Services & Audits	14,660	15,226	566
General Outside Services - Engineering	2,000	0	(2,000)
General Outside Services - IT	10,800	25,300	14,500
General Outside Services - GIS	12,500	12,400	(100)
Outside Services - Other	17,208	14,400	(2,808)
Communication Equipment & Services	18,696	19,057	361
Software Licenses & Support	54,537	54,711	174
Office Supplies & Equipment	34,534	35,105	571
Board Expenses	1,950	1,950	0
Workforce Development	15,248	15,070	(178)
Safety Program	21,560	13,760	(7,800)
Memberships	1,609	1,696	87
General Advertisement	13,980	13,980	0
Miscellaneous	6,369	6,691	322
<b>Total General &amp; Administrative</b>	<b>\$251,701</b>	<b>\$255,396</b>	<b>\$3,695</b>

NORWICH PUBLIC UTILITIES  
 CAPITAL REPORT  
 GAS DIVISION  
 FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
Distribution Improvements			
New Services	\$189,408	\$199,671	\$10,263
Renewed Services	489,421	536,743	47,322
New Mains	206,840	185,399	(21,441)
Renewed Mains	528,800	657,663	128,863
Metering	1,412,104	386,928	(1,025,176)
LNG Plant Improvements	\$123,687	\$123,761	\$74
Regulator Station Improvements	\$257,552	\$232,933	(\$24,619)
Technology Improvements			
SCADA	\$0	\$8,000	\$8,000
Computer Equipment	28,440	74,100	45,660
Other Capital Improvements			
Facilities & Structures	\$121,000	\$61,000	(\$60,000)
State Projects	0	0	0
Vehicles & Transportation Equipment	299,000	351,600	52,600
Capitalized Tools & Equipment	9,400	11,620	2,220
Total Gas Capital	<u>\$3,665,652</u>	<u>\$2,829,418</u>	<u>(\$836,234)</u>
Total Capital Payroll	\$541,926	\$611,331	\$69,405
Total Capital Materials & Services	<u>\$3,123,727</u>	<u>\$2,218,087</u>	<u>(\$905,640)</u>
Total Gas Capital	<u>\$3,665,653</u>	<u>\$2,829,418</u>	<u>(\$836,235)</u>

NORWICH PUBLIC UTILITIES  
 CAPITAL REPORT  
 ELECTRIC DIVISION  
 FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>Distribution Improvements</b>			
Primaries & Secondaries	\$7,000	\$123,112	\$116,112
Primary Distribution Circuits	377,908	288,150	(89,758)
Transformers & Switches	234,000	234,000	0
Poles & Fixtures	108,588	183,112	74,524
Lighting & Signal Systems	10,000	10,000	0
Fiber Installations	113,886	79,343	(34,543)
Metering	71,881	190,831	118,950
<b>Substation Improvements</b>			
10th Street	\$299,139	\$218,033	(\$81,106)
Bean Hill	200,000	18,033	(181,967)
Taftville	0	0	0
Dudley Street	50,000	2,000	(48,000)
N. Main Street	0	0	0
<b>Transmission Improvements</b>			
	\$0	\$0	\$0
<b>Generation Improvements</b>			
Jet Turbine	\$0	\$0	\$0
Hydraulic Power	49,000	230,000	181,000
Greenville Dam	0	0	0
<b>Technology Improvements</b>			
SCADA	\$0	\$22,000	\$22,000
Computer Equipment	78,210	203,775	125,565
<b>Other Capital Improvements</b>			
Facilities & Structures	\$352,750	\$367,750	\$15,000
State Projects	0	0	0
Vehicles & Transportation Equipment	203,500	21,975	(181,525)
Capitalized Tools & Equipment	25,850	14,080	(11,770)
<b>Total Electric Capital</b>	<b>\$2,181,712</b>	<b>\$2,206,194</b>	<b>\$24,482</b>
<b>Total Capital Payroll</b>	<b>\$357,822</b>	<b>\$416,363</b>	<b>\$58,541</b>
<b>Total Capital Materials &amp; Services</b>	<b>\$1,823,890</b>	<b>\$1,789,830</b>	<b>(\$34,060)</b>
<b>Total Electric Capital</b>	<b>\$2,181,712</b>	<b>\$2,206,193</b>	<b>\$24,481</b>

NORWICH PUBLIC UTILITIES  
 CAPITAL REPORT  
 WATER DIVISION  
 FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
<b>Water Treatment Plant Improvements</b>			
Stony Brook Equipment	\$36,000	\$0	(\$36,000)
Stony Brook DAF	2,000,000	725,000	(1,275,000)
Deep River Equipment	91,000	286,000	195,000
Deep River Sed Basins	0	0	0
Deep River Sand Filtration	598,000	0	(598,000)
<b>Water Storage Improvements</b>			
Mohegan Park Tank	\$0	\$0	\$0
Yantic Tank	300,000	350,000	50,000
Industrial Park Tank	25,000	0	(25,000)
Occum Tank	0	0	0
<b>Pump Station Improvements</b>			
Fairview	\$25,000	\$0	(\$25,000)
Frances Street	25,000	0	(25,000)
<b>Distribution &amp; Transmission System</b>			
Stony Brook Transmission Mains	\$0	\$0	\$0
Sprague Interconnect	0	0	0
Main Installations	773,622	1,388,700	615,078
Service Installations	57,315	46,054	(11,261)
Hydrant Installations	82,908	52,270	(30,638)
Metering	18,062	54,750	36,688
<b>Technology Improvements</b>			
SCADA	\$0	\$6,000	\$6,000
Computer Equipment	21,330	55,575	34,245
<b>Other Capital Improvements</b>			
Facilities & Structures	\$90,750	\$45,750	(\$45,000)
State Projects	0	0	0
Vehicles & Transportation Equipment	54,500	91,950	37,450
Capitalized Tools & Equipment	7,050	56,340	49,290
<b>Total Water Capital</b>	<b>\$4,205,537</b>	<b>\$3,158,389</b>	<b>(\$1,047,148)</b>
<b>Total Capital Payroll</b>	<b>\$54,667</b>	<b>\$33,723</b>	<b>(\$20,944)</b>
<b>Total Capital Materials &amp; Services</b>	<b>\$4,150,870</b>	<b>\$3,124,665</b>	<b>(\$1,026,205)</b>
<b>Total Water Capital</b>	<b>\$4,205,537</b>	<b>\$3,158,388</b>	<b>(\$1,047,149)</b>



NORWICH PUBLIC UTILITIES  
 CAPITAL REPORT  
 SEWER DIVISION  
 FY 2022 APPROVED BUDGET

DESCRIPTION	2021 BUDGET	2022 APPROVED	DIFFERENCE TO FY 21 BUDGET
Collection Improvements			
LTCP - CSO Replacement	\$4,800,000	\$0	(\$4,800,000)
Main Installations	516,757	520,282	3,525
Service Installations	29,562	22,038	(7,524)
Manholes, Frames, & Covers	38,733	54,986	16,253
Metering	7,345	43,500	36,155
WWTP Improvements	\$140,000	\$1,070,000	\$930,000
Pump Station Improvements			
River Avenue	\$0	\$0	\$0
Salem #1	0	0	0
Technology Improvements			
SCADA	\$0	\$4,000	\$4,000
Computer Equipment	14,220	37,050	22,830
Other Capital Improvements			
Facilities & Structures	\$60,500	\$30,500	(\$30,000)
State Projects	0	0	0
Vehicles & Transportation Equipment	97,000	21,975	(75,025)
Capitalized Tools & Equipment	64,700	55,060	(9,640)
Total Sewer Capital	<u>\$5,768,817</u>	<u>\$1,859,391</u>	<u>(\$3,909,426)</u>
Total Capital Payroll	\$20,836	\$30,706	\$9,870
Total Capital Materials & Services	<u>\$5,747,980</u>	<u>\$1,828,685</u>	<u>(\$3,919,295)</u>
Total Sewer Capital	<u>\$5,768,816</u>	<u>\$1,859,391</u>	<u>(\$3,909,425)</u>

NORWICH PUBLIC UTILITIES  
DEBT SERVICE SCHEDULE  
DEPARTMENT SUMMARY  
FY 2022 APPROVED BUDGET

<u>Description</u>		<u>Original Bond Date</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Amount Bonded</u>	<u>Outstanding at 7/1/21</u>	<u>Principal</u>	<u>Interest</u>	<u>Total FY22 Debt Service</u>
CT CWF NOTES 349-C	Washington Street CSO Separation	12/31/2002	2.00%	2022	880,594	26,326	26,326	154	26,480
CT CWF NOTES 495-C	WWTP Digester	5/31/2013	2.00%	2032	5,747,554	3,387,464	280,478	65,187	345,665
CT CWF 625-D	WWTP Design	12/31/2012	2.00%	2032	1,864,518	1,061,210	91,749	20,386	112,135
CT CWF 625-D1	WWTP Design	5/31/2015	2.00%	2035	2,510,422	1,600,281	138,355	30,742	169,097
CT CWF 707-PD	Eastside CSO Planning & Design	2/26/2021	2.00%	2040	1,655,000	1,655,000	117,229	46,087	163,316
DWSRF 200801-C	Business Park Tank Painting & Rehab	6/30/2009	2.27%	2029	450,000	178,125	22,500	3,809	26,309
DWSRF 9714-C	Yantic Lane	12/31/2002	2.77%	2022	1,898,651	60,611	60,611	491	61,102
DWSRF 2010-8005	Brown/Fitch Hill Tank Rehab	3/31/2010	2.06%	2030	144,728	61,509	7,236	1,199	8,435
DWSRF 2010-8006	Fairview Tank Rehab	3/31/2010	2.06%	2030	326,250	146,813	16,313	2,870	19,183
DWSRF 2011-7005	Deep River Pumps, Drives, Tank Design	4/30/2014	2.00%	2034	160,285	98,193	8,664	1,884	10,548
DWSRF 2011-7006	Deep River Transmission Main Design	4/30/2014	2.00%	2034	147,989	89,068	8,222	1,706	9,928
DWSRF 2014-7027	Stony Brook DAF/Tank/North & South Main	6/30/2015	2.00%	2035	505,762	341,389	25,288	6,596	31,884
DWSRF 2014-7036	Deep River Pumps, Drives, Tank Construction	5/31/2016	2.00%	2035	4,051,579	2,920,513	202,579	56,553	259,132
DWSRF 2015-7037	Royal Oaks Water Main Extension	10/31/2016	2.00%	2034	1,528,016	1,124,789	84,890	21,718	106,608
DWSRF 2017-7056	Mohegan Park Tank	2/28/2019	2.00%	2038	2,869,392	2,313,289	134,755	45,031	179,786
DWSRF 2019-7069-2	Deep River Sand Filters & Occum Tank	12/31/2020	2.00%	2040	2,477,090	2,353,236	123,855	45,929	169,784
DWSRF 2017-7072	Water AMI Meter	8/30/2019	2.00%	2039	1,582,335	1,397,729	79,117	27,229	106,346
DWSRF 2019-7081	Stony Brook Main & Sprague Interconnect	11/30/2020	2.00%	2040	2,413,669	2,292,985	120,683	44,753	165,436
DWSRF 2019-7077	Stony Brook DAF Construction	TBD	2.00%					309,534	309,534
City of Norwich	Gas Bond	2011-2017	2.00%-5.00%	TBD	19,000,000	14,432,104	1,154,800	324,211	1,479,011
GE Capital Financing	LED Streetlight	12/28/2017	4.25%	2024	1,937,131	899,118	334,590	31,745	366,335
Cisco Financing	Tech Equipment	8/19/2020	3.05%	2024	320,968	255,021	60,877	7,874	68,751
<b>Total Current Debt Service</b>						<b>\$36,694,773</b>	<b>\$3,099,117</b>	<b>\$1,095,688</b>	<b>\$4,194,805</b>