SUBJECT TO FINAL BOARD APPROVAL

ANNUAL AND REGULAR NOVEMBER MEETING OF THE BOARD OF DIRECTORS OF

CONNECTICUT MUNICIPAL ELECTRIC ENERGY COOPERATIVE

November 15, 2018

Norwich Inn & Spa 607 West Thames Street, Norwich, Connecticut

MINUTES

Chairman Kenneth Sullivan called the meeting to order at 10:57 a.m. and determined a quorum was present. For the record, Chairman Sullivan stated that the meeting is being held at the Norwich Inn and Spa located at 607 West Thames Street, Norwich, CT.

<u>The following Member Representatives/Alternate Member Representatives/Municipal</u> <u>Representatives participated</u>:

Groton Utilities: Ronald Gaudet, Keith Hedrick, Mark Oefinger Norwich Public Utilities: Dr. Grace Jones, Stewart Peil Bozrah Light & Power: David Collard, Richard Tanger, Ralph Winslow Jewett City Dept of Public Utilities: Louis Demicco, Kenneth Sullivan, Richard Throwe South Norwalk Water & Electric: Dawn DelGreco, David Westmoreland, Paul Yatcko, East Norwalk: Kevin Barber, David Brown, Debora Goldstein, Pete Johnson

The following individuals from CMEEC management participated:

Michael Lane, CMEEC Interim Chief Executive Officer Robin Kipnis, CMEEC General Counsel Scott Whittier, CMEEC Director of Enabling Services Bella Chernovitsky, CMEEC Director Business Intelligence Justin Connell, Director Portfolio Management Jake Pagragan, CMEEC Director Business Development Michael Rall, CMEEC Director Asset Management Gabe Stern, CMEEC Director Technical Services Pat Meek, CMEEC Financial Planning & Analysis Manager Ellen Kachmar, CMEEC Office and Facility Manager Margaret Job, CMEEC Administrative Staff

The following members of the public were in attendance:

Claire Bessette, Reporter, The Day Kevin Ahern, Reporter, Norwich Bulletin Bernie Loubier, Reporter, Hall Communications William Kowalski, Municipal Electric Consumer Advocate Michael Boucher, Resident, Groton, CT Paul Zummo, Director, Policy Research and Analysis, American Public Power Association Timothy Shea, Brown Rudnick Lawrence Davis, Senior Vice President, Webster Bank Bert Hunter, Executive Vice President & Chief Investment Officer, Connecticut Green Bank Josh Pothier, Comptroller, City of Norwich Emmett Riley, State Representative, 46th District (Norwich) Michael Casella, C&LM Consultant Andy Lee, Underwriter, Gallagher Insurance

Ms. Job recorded

Chairman Sullivan entertained a motion to amend this Agenda to allow for public comment and to enter Executive Session to discuss personnel matters.

A motion was made by Alternate Member Representative Keith Hedrick, seconded by Municipal Representative Pete Johnson to amend the Agenda as stated above.

Motion passed unanimously.

(18-11-08)

Standard Action Items

(A) Public Comment Period

Michael Boucher, a resident from Groton, Connecticut stood and expressed his concerns in connection with the current events. He stated that he will be filing a Freedom of Information Act and that the Board consider his requests related to third party review of Ethics Complaints.

(A) Approve Minutes of CMEEC October 25, 2018 Regular Board of Directors' Meeting

A motion was made by Member Representative Louis Demicco, seconded by Alternate Member Representative Stewart Peil, to approve the Minutes of the Transco October 25, 2018 Regular Board of Directors' Meeting, with Member Representative Dr. Grace Jones abstaining.

Motion passed.

(18-11-09)

Specific Action Items

(B) Approve 2019 Joint Officers and Committee Members of the CMEEC and Transco Boards

Member Representative Ronald Gaudet, Chairman of the Joint CMEEC/Transco Governance Committee, stated that the overview of the slate of Officers and Joint Committee Members mirrors that of the Transco Annual and Regular Board of Directors'.

After discussion it was requested that a Roll Call Vote be taken to approve or not to approve the resolution appointing 2019 Joint Officers and Committee Members of the CMEEC and Transco Boards. Ms. Kipnis conducted the Roll Call Vote.

Roll Call Vote: Aye: **Ronald Gaudet Dr. Grace Jones Stewart Peil Richard Tanger Kevin Barber David Brown Kenneth Sullivan** Lois Demicco **Pete Johnson Mark Oefinger Total Aye: 10** Nay: **Keith Hedrick David Collard Paul Yatcko David Westermoreland Dawn DelGreco**

Total Nay: 5

Motion carried.

(18-11-10)

(C) Approve 2019 CMEEC Board of Directors' Scheduled Meeting Dates and Joint Committee Dates

Mr. Whittier provided an overview of the schedules appended to the Board package. He noted that an annual schedule of Joint Committee Meetings was contained in the materials. Discussion followed regarding location of Board meetings.

Chairman Sullivan entertained a motion to preserve the meeting dates as noted on the resolution and to table their locations.

A motion was made by Alternate Member Representative Keith Hedrick, seconded by Member Representative Louis Demicco to approve the 2019 CMEEC Board of Directors' Scheduled Meeting dates and Joint Committee Dates as amended.

Motion passed unanimously.

(18-11-11)

(D) Approve 2019 CMEEC Operating and Capital Budgets

Member Representative Kevin Barber, Chairman of the Joint Budget and Finance Committee, provided a brief overview of the Joint Budget and Finance Committee activities leading up to the recommendation to adopt the budget as presented at the Annual Meeting. He stated that the committee met several times with CMEEC staff and that the whole Board of Directors had been invited to those meetings. The purpose of these meetings was to review the budget and make recommendations.

Having confirmed that the budget presented to this Board is the same as that presented to the Budget and Finance Committee, Chairman Sullivan entertained a motion to approve the 2019 CMEEC Operating and Capital Budgets.

A motion was made by Member Representative Demicco, seconded by Alternate Member Representative Stewart Peil to approve the 2019 CMEEC Operating and Capital Budgets, with Member Representative Gaudet abstaining.

Motion passed.

(18-11-12)

(E) Joint Action Agency, CMEEC Master Metric, and Benchmarking Performance Discussion

Mr. Stern provided a brief over view of the benchmarking project he completed comparing CMEEC metrics to other Joint Action Agencies (JAA). He noted that he reached out to the American Public Power Association (APPA) using an online survey. The survey was provided to 70 JAA's of which 10 replied. He introduced Paul Zummo, APPA Director, Policy Research and Analysis. Mr. Zummo conducted a presentation titled "Understanding Electric Utility Metrics and Benchmarks" which was well received. A question and answer session followed his presentation.

Mr. Rall, CMEEC Director of Asset Management, conducted a presentation titled "Connecticut Municipal Electric Energy Cooperative Strategy Measurement System Overview" which was well received. A question and answer session followed his presentation. Chairman Sullivan entertained a motion to enter Executive Session to discuss personnel matters.

A motion was made by Member Representative Demicco, seconded by Alternate Member Representative Peil to enter Executive Session to discuss personnel matters with direction to the Board to return to Public session upon completion of the discussion in Executive Session. Members of the Board were present as well as Mr. Lane and Ms. Kipnis.

Motion passed unanimously.

(18-11-13)

Executive Session was entered at 1:00 p.m.

The basis for entering Executive Session is Conn. Gen. Stat. Sec 1-210 (b)(2).

There being no further business to come before this Board, Chairman Sullivan entertained a motion to adjourn.

A motion was made by Member Representative Gaudet, seconded by Member Representative Demicco to adjourn the meeting.

Motion passed unanimously.

(18-11-14)

Meeting was adjourned at 2:10 p.m.

CONNECTICUT MUNICIPAL ELECTRIC ENERGY COOPERATIVE

RESOLUTION 18-11-10

WHEREAS, it is the recommendation of the Board of Directors to nominate the following slate of Officers for the year 2019:

BE IT HEREBY RESOLVED that the Board of Directors elects the following slate of CMEEC Officers to serve for the year 2019:

Office	2019 Officers
Chairman of the Board	Kenneth Sullivan
Vice Chairman	Ronald Gaudet
Secretary	Louis Demicco
Treasurer	Kevin Barber

BE IT FURTHER RESOLVED, that the Board of Directors approves the recommendation of CMEEC management for the following officer positions:

Assistant Secretary	Robin Kipnis
Assistant Treasurer	Mike Lane
Chief Executive Officer	Drew Rankin/ Interim CEO Mike Lane
Chief Financial Officer	Mike Lane

November 15, 2018

Louis Demicco, Secretary

Board of Directors – Joint CMEEC and Transco Committees for 2019

Be it resolved that the Board of Directors of the Connecticut Municipal Electric Energy Cooperative elects the following representatives to serve on the Joint Committees of the CMEEC and Transco Boards for the year 2019.

Joir	nt Audit Committee
Board Members	CMEEC Lead and Participants
Dawn Delgreco	Joanne Menard
Kenneth Sullivan	Mike Lane
Kevin Barber	
Mark Oefinger	
Stewart Peil	

Joint Budge	t and Finance Committee
Board Members	CMEEC Lead and Participants
Stewart Peil	Mike Lane
Kevin Barber	Pat Meek
Paul Yatcko	Joanne Menard
Ronald Gaudet	
Rashid Haynes	
Ralph Winslow	

Joint Compen	sation and Policy Committee
Board Members	CMEEC Lead and Participants
Dr. Grace Jones	CEO
Debora Goldstein	
Louis Demicco	
Paul Yatcko	
Ronald Gaudet	
Ralph Winslow	

Joint Go	wernance Committee
Board Members	CMEEC Lead and Participants
Dr. Grace Jones	Scott Whittier
David Brown	Robin Kipnis
David Westmoreland	
Debora Goldstein	
Jeffery Godley	
Mark Oefinger	
Richard Tanger	
Richard Throwe	
Ronald Gaudet	

Joint Risk	Management Committee
Board Members	CMEEC Lead and Participants
Louis Demicco	Scott Whittier
Keith Hedrick	CEO
Kevin Barber	Mike Lane
Paul Yatcko	
Richard Tanger	
Ronald Gaudet	
Rashid Haynes	
Pete Johnson	

Joint Le	egislative Committee
Board Members	CMEEC Lead and Participants
Louis Demicco	Scott Whittier
David Westmoreland	Robin Kipnis
Debora Goldstein	
Keith Hedrick	
Mark Oefinger	
Ralph Winslow	

THE CONNECTICUT MUNICIPAL ELECTRIC ENERGY COOPERATIVE

Board of Directors and Joint Committee Meeting

2019 Meeting Dates

RESOLUTION 18-11-11

BE IT HEREBY RESOLVED, that the Board of Directors of the Connecticut Municipal Electric Energy Cooperative (CMEEC), in accordance with Section 1-225 of the General Statutes of Connecticut and Article III, Section 4, of the CMEEC Bylaws, establishes the following schedule of Regular and Annual Meetings of the Board of Directors for **Calendar Year 2019**.

Thursday, January 24, 2019	10:00 a.m.	Regular Board	TBD
Thursday, February 28, 2019	10:00 a.m.	Regular Board	TBD
Thursday, March 28, 2019	10:00 a.m.	Regular Board	TBD
Thursday, April 25, 2019	10:00 a.m.	Regular Board	TBD
Wednesday, May 23, 2019	10:00 a.m.	Regular Board	TBD
Thursday, June 27, 2019	10:00 a.m.	Regular Board	TBD
Thursday, July 25, 2019	10:30 a.m.	Regular Board	TBD
Thursday, August 22, 2019	10:00 a.m.	Regular Board	TBD
Thursday, September 26, 2019	10:00 a.m.	Regular Board	TBD
Thursday, October 24, 2019	10:30 a.m.	Regular Board	TBD
Thursday, November 21, 2019	10:00 a.m.	Annual & Regular Board	TBD
Thursday, December 19, 2019	10:00 a.m.	Regular Board	TBD

BE IT FURTHER RESOLVED, that the Board of Directors of the Connecticut Municipal Electric Energy Cooperative (CMEEC), in accordance with Section 1-225 of the General Statutes of Connecticut and Article III, Section 4, of the CMEEC Bylaws, establishes the following schedule of Joint Committee Meetings of the Board of Directors for **Calendar Year 2019**.

Audit Committee (2nd Monday)

April 8, 2019	10:00 a.m. – 12:00 p.m.
May 13, 2019	10:00 a.m. – 12:00 p.m.
December 9, 2019	10:00 a.m. – 12:00 p.m.
Budget & Finance Committee (2 nd and 3 rd Fridays)	
March 8, 2019 (Financial Stability Metric Policy review)	12:00 p.m. – 2:00 p.m.
May 10, 2019 (Financial Stability Metric Policy review)	12:00 p.m. – 2:00 p.m.
September 13, 2019 (Transco proposed budget review)	11:00 a.m. – 3:00 p.m.
September 20, 2019 (Transco proposed budget review)	12:00 p.m. – 2:00 p.m.
October 11, 2019 (CMEEC proposed budget review)	11:00 a.m. – 3:00 p.m.
October 18, 2019 (CMEEC proposed budget review)	12:00 p.m. – 2:00 p.m.
Compensation Committee (2 nd Thursday)	
January 10, 2019	10:00 a.m. – 12:00 p.m.
April 11, 2019	10:00 a.m. – 12:00 p.m.
Governance Committee (4th Wednesday)	
February 27, 2019	10:00 a.m. – 12:00 p.m.
May 22, 2019	10:00 a.m. – 12:00 p.m.
July 24, 2019	10:00 a.m. – 12:00 p.m.
October 23, 2019	10:00 a.m. – 12:00 p.m.
Legislative Committee (1 st Friday)	
January 4, 2019	10:00 a.m. – 12:00 p.m.
March 1, 2019	10:00 a.m. – 12:00 p.m.
June 7, 2019	10:00 a.m. – 12:00 p.m.
Risk Management Committee (3rd Thursday unless otherwise noted)	
March 21, 2019	10:00 a.m. – 12:00 p.m.
May 16, 2019	10:00 a.m. – 12:00 p.m.
August 15, 2019	10:00 a.m. – 12:00 p.m.
October 17, 2019	10:00 a.m. – 12:00 p.m.
December 12, 2019 (2 nd Thursday)	10:00 a.m. – 12:00 p.m.

November 15, 2018

Louis Demicco

CONNECTICUT MUNICIPAL ELECTRIC ENERGY COOPERATIVE

RESOLUTION 18-11-12

Resolution Approving CMEEC's 2019 Operating and Capital Budgets

WHEREAS, CMEEC staff, acting through the Replacement Power Supply Contracts (RPSC), the CMEEC Bylaws, and other applicable Power Supply Agreements, Memorandum of Agreements and Springing Contracts in conducting CMEEC operations, has prepared a proposed budget as required, and reviewed it with the Budget and Finance Committee, acting on behalf of the Boards of Directors of CMEEC and TRANSCO, and as previously made available to the CMEEC Board of Directors through copy and presentation; and

WHEREAS, the Budget and Finance Committee recommends to the Board of Directors of CMEEC the proposed budget for 2019 be approved and adopted by the Board of Directors of CMEEC.

NOW THEREFORE BE IT RESOLVED, that the CMEEC Board of Directors hereby accepts the recommendation of the Budget and Finance Committee and approves and adopts the 2019 CMEEC Operating and Capital Budget as presented.

November 15, 2018

Louis Demicco Secretary

CMEEC Proposed Budget 2019

November 15, 2018



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Changes in Net Position		
		2019
		Proposed
		Budget
Operating Revenues:		
Electric Power Revenues	∽	128,262,930
Electric Transmission Revenues		22,737,919
Uses/(Additions to) Rate Stabilization Fund		(3,973,513)
Total Operating Revenue	$\boldsymbol{\diamond}$	147,027,336
Operating Expenses:		
Purchased Power and Generation Costs	∽	108,910,961
Transmission Costs		21,497,344
Administrative & General		8,105,047
Depreciation & Amortization		2,900,372
Total Operating Expenses	\$	141,413,724
Net Operating Income (Loss)	÷	5,613,612
Other Income (Expense)		
Interest and Investment Income	↔	1,031,683
Interest Expense		(3,646,450)
Amort. Debt Premium & Issuance Expense		(28,262)
Other Income/(Expense)		(150,000)
Net Other Income (Expense)	↔	(2,793,029)
Change in Bond Expenses to be Recovered from Future		
Billings to Members		319,063
Change in Net Position	÷	3,139,646

Statement of Revenues, Expenses, and

Breakdown	Administrative Administrative and Costs Costs Costs Depreciation and Amortization Costs 2%	Transmission Costs 11%
2019 Proposed CMEEC Budget Operating Expense Breakdown		Purchased Power and Generation Costs 81%



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Electric Products

\$ 111,340,024 **Total Electric Products Expense Electric Products** Energy Expense

2019 Proposed

Budget

\$ 67,917,966 37,399,821 2,710,029

3,312,208

Ancillaries Expense Capacity Expense ISO Expense



Transmission	
	2019
	Proposed
	Budget
Transmission Expense	
Transmission Costs - ISO	\$ 20,773,115
Transmission Costs - Local Network	3,055,004
Administrative Charge	36,936
CMEEC Transmission billed through Transco	23,865,055
Other Transmission Expenses/(Revenue)	
MEU Owned PTF Revenue	(2, 492, 308)
MEU Local Facility Charges	124,596
Total Transmission Expense	\$ 21,497,344



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		2019 Proposed Budget	Allocated to Projects	2019 Net NFO
Non-Fuel Operating Costs				
Non-Fuel O&M	$\boldsymbol{\diamond}$	3,959,270	\$ 3,959,270	S.
Salaries		4,209,745	850,950	3,358,795
Office Expenses		1,095,690	53,741	1,041,949
Outside Services		1,870,710	513,710	1,357,000
Insurance		624,927	586,618	38,309
Employee Benefits		1,943,214	510,570	1,432,644
Board & Governance		337,384	I	337,384
Rent		25,673	I	25,673
Maintenance		210,171	I	210,171
Non Bond Funded Depreciation		449,750	I	449,750
Payroll Tax		303,123	106,597	196,526
Total Non-Fuel Operating	∽	15,029,656	15,029,656 \$ 6,581,455	\$ 8,448,200

Board & Governance Expense Detail	tai	l
	Щ	Board &
	ß	Governance
	Н	Expense
Board Member Compensation	\mathbf{S}	151,200
Consumer Advocate		50,000
Board Development / Stakeholder Management Related Travel, Lodging, and Meals		20,592
Board and Committee Meetings, and Planning Sessions		48,012
Board and Committee related Outside Services		50,000
Board Strategic Retreats and or Planning Sessions		17,580
	\diamond	337,384



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88,500 152,250 30,000 60,000 875,000 30,000 48,700 319,450 28,000400,000 Proposed Budget 2019 **CMEEC Capital and Major** \boldsymbol{S} \$ S Pave Parking Lot/Modifications of Building Entrance - 30 Stott Ave **Maintenance Budget** MicroGen NOC Primary/Secondary Server Replacement Pierce Day Tank and GSU Access Improvement * Replace Cooling Unit in Server Room Virtual Destop Server Upgrades MicroGen SCR Work Platforms Veeam Server Replacement **General Capital**

(965,000) 100,000100,000 350,000 1,393,000 1,812,450 847,450 Ś $\boldsymbol{\diamond}$ S $\boldsymbol{\circ}$ ઝ S ∽ Pierce Combustion Inspection (Scheduled Major Maintenance) * MicroGen Fisher's Island Voltage Regulator Pierce 1st Floor Workspace Expansion * Pierce Control System/AVR Upgrade * **Total Capital Net of Reserve** Use of Pierce Reserve **Capital Contributions Power Plant Capital Total Capital**

* these projects will utilize funds set aside in the Pierce Reserve Account

Total Major Maintenance